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2 UNITED STATES BANKRUPTCY COURT

3 | SOUTHERN DISTRICT OF NEW YORK

4 Case No. 09-50026

6 | In the Matter of:

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8 MOTORS LIQUIDATION COMPANY, et al.

9 f/k/a General Motors Corporation, et al.,

10

11 | Debtors.

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15 United States Bank

16 One Bowling Green

17

18

19 July 6,

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21

22 B E F O R E:

23 HON. ROBERT E. GERBER

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2 HEARING re Second Fee Application - Oral Decision

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4 HEARING re Objection to Authorize the Extended Retention and
5 Employment of the Stuart Maue Firm as Consultant to the Fee
6 Examiner - Oral Decision

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25 Transcribed by: Sara Bernstein

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1 P R O C E E D I N G S

2 THE COURT: Good afternoon. This is Robert Gerber.

3 Do I have one or more of the lawyers for the debtors for Weil?

4 (No audible response)

5 Hello?

6 (No audible response)

7 Do I have anybody here on behalf of Weil?

8 (No audible response)

9 Do I have anybody here on behalf of Kramer Levin?

10 (No audible response)

11 COURT CALL OPERATOR: Your Honor, we do have Robert
12 Schmidt from Kramer Levin.

13 THE COURT: Okay. Do I have anybody here on behalf of
14 Weil?

15 MR. SMOLINSKY: Yes, Your Honor, it's Steve Karotkin
16 and Joe Smolinsky.

17 THE COURT: Okay. For the Butzel Long firm?

18 (No audible response)

19 No, all right. Fee examiner, Ms. Stadler?

20 MS. STADLER: We --

21 THE COURT: I beg your pardon?

22 MS. STADLER: Also attorney Eric Wilson, another --
23 the fee examiner's attorney.

24 THE COURT: Okay and a rep of the U.S. trustee's
25 office?

1 (No audible response)

2 All right. Mr. Karotkin, I'd appreciate it if you
3 would, in due course, order a transcript of this and provide it
4 to folks who weighed in on the fee application issues who
5 aren't on the call today.

6 Ladies and gentlemen, in the Chapter 11 cases of
7 Motors Liquidation Corporation, formerly known as General
8 Motors and affiliates, I have four remaining contested matters
9 before me, the remainder, having been consensually resolved or
10 easily ruled on, relating to the fee examiner's objections to
11 the three fee applications of Weil Gotshal, Kramer Levin,
12 Butzel Long and objections to the fee examiner's motion to
13 extend the retention of his fees statistical consultant, Maue.

14 On these motions and applications, the fee examiner's
15 objections are sustained in part and overruled in part. And
16 the Maue firm's retention will be extended for one more fee
17 period, with the need for its further continuation to be
18 reviewed after that time, but with the species of rebuttable
19 presumption that by that time, the need for Maue's services
20 will have come to an end. The specifics of my rulings and the
21 bases for the exercise of my discretion in connection with
22 these matters follow.

23 Turning first to the application by Weil, the
24 principal issue, accounting for nearly ninety percent of the
25 recommended fee adjustments, is the extent to which Weil can

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1 recover for time "entries, for time spent in connection with
2 the preparation of fee statements and fee applications".
3 That's Weil reply at 2 which is, as a practical matter, means
4 the cost of reviewing time entries "for compliance with" or
5 "pursuant to" the U.S. trustee guidelines. See fee examiner
6 objection at 7. Issues here exist with respect to the
7 underlying conceptual issue as to the extent to which that is
8 compensable and to the extent it is, whether any Weil time
9 spent on that task was excessive. The fee examiner recommends
10 that fifty percent -- five - zero percent -- reduction in the
11 compensation for that activity. All parties agree with the
12 general principle that I noted in my tentative ruling that
13 after it's associated with the fee application process that are
14 required by bankruptcy law and rules are compensable and those
15 that would be done for any client, including clients in a non-
16 bankruptcy context, are not. See, for example, CF&I 131 B.R.
17 at 482 to 489.

18 The devil is in the details and this is the first of
19 the "head-scratchers" that we identified in oral argument
20 because the services in question here are in the grey zone
21 between the two extremes. As relevant here for Weil and also
22 to the other two firms whose applications I have before me
23 today, there are time-checking services being done by the same
24 person, at the same time, that in material part, serve both
25 non-bankruptcy needs and special needs unique to bankruptcy

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1 cases. Though it wasn't expressly stated, I think we all agree
2 that this is another matter of first impression. While there
3 are decisions from other courts dealing with the broad
4 parameters and what I'll call the easy circumstances,
5 certainly, no applicable statutory language or case law
6 authority has been cited to me that answers the question I now
7 need to address. And after about ten years on the bench and
8 thirty-seven years doing bankruptcy work generally, I'm aware
9 of none. So I decide the matter based on my knowledge and
10 experience with bankruptcy and the practice of law generally,
11 issuing what's ultimately a discretionary ruling grounded in
12 those years of experience and in implementing bankruptcy
13 policy.

14 At the outer extremes, the decision is easy. Drafting
15 the narrative that is part of any fee app and preparation of
16 the application itself and tables and proposed orders that
17 accompany the application or follow it are activities that are
18 unique to the bankruptcy process and are plainly compensable.
19 We have a fair body of law saying that.

20 On the other hand, preparing timesheets in the first
21 instance and preparing a bill for the client are services that
22 are required for any client, bankruptcy or non-bankruptcy, and
23 are plainly not compensable. We have a fair body of law saying
24 that as well.

25 But we're left with the services in the middle, most

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1 significantly, the cost for checking time entries, following up
2 to investigate and correct apparent errors or failures to
3 provide the requisite detail and to screen for privileged or
4 otherwise confidential matter.

5 Weil makes three major points stating that purposes of
6 the timesheet checking include ensuring that the time entries
7 comply with applicable rules and guidelines, comply with
8 earlier rulings on the part of the judge in the case, like
9 those I issued back on April 29 and help avoid the disclosure
10 of matter covered under the attorney/client privilege. Weil
11 further argues that these needs are unique to bankruptcy and
12 aren't applicable to the typical non-bankruptcy client.

13 I agree with Weil in several of these respects, though
14 not wholly. And I also believe, as I'll note momentarily, that
15 there are relevant factors as well. Weil's privilege point is
16 well-taken. In the typical non-bankruptcy situation in which a
17 law firm bills its client, no privilege screening is necessary
18 because there are no privilege concerns when the privileged
19 communication is disclosed solely to the client which owns the
20 privilege itself. But in bankruptcy, time records are
21 available to the public. Also, a matter may not technically be
22 privileged but may, nevertheless, be confidential so that
23 public disclosure is damaging to the estate.

24 How best to deal with privileged matter in a fee app
25 context is a matter upon which reasonable people and judges can

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1 differ. And in fact, my views on this have evolved on this
2 subject over the years and indeed, in recent weeks. Options
3 include making time entries in detail but then keeping the
4 application under seal, doing the same but redacting sensitive
5 time entries, which until recently, was my preference, allowing
6 the redacted time entries to be exposed to a public file and
7 finally, although there may be other options that didn't occur
8 me, permitting sensitive time entries to be in lesser detail,
9 eliminating or reducing the need for and resulting expense of
10 redactions or further measures.

11 I think that depending on the facts of a particular
12 case, any of the three approaches, if utilized by counsel,
13 would be reasonable unless and until the judge orders
14 otherwise. The idea after all, is to get more money into the
15 pockets of creditors and to keep administrative expenses down.
16 Since the cost of the review and redaction process must be
17 borne by the estate, I think it's at least appropriate to
18 consider whether the third option best serves creditors' needs,
19 since in the relatively few cases where the difference in
20 detail matters, we can devise ways to provide the U.S. Trustee
21 a fee examiner or fee committee, or a reviewing judge with
22 supplemental detail to provide the necessary comfort that the
23 estate's money has been satisfactorily spent.

24 Thus, after some thought to the matter, I concluded
25 that on balance, it isn't necessary in all cases that time

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1 entries be detailed to the point of revealing arguably
2 privileged matter when the time entries go public, because if
3 they were that detailed, redaction would be essential and the
4 costs of reviewing and redacting the time entries for privilege
5 could, in many if not most cases, exceed the incremental
6 benefits of the greater detail.

7 But people didn't know my thinking on this before this
8 ruling and understandably made their time entries in detail
9 that would reveal confidential and privilege matter. When, as
10 here, the time entries are that detailed or some of them are,
11 that makes review of the time entries to redact for privileged
12 matter essential and review of the time sheets to screen for
13 privileged matter therefore must be compensable.

14 While it's also correct that firms should ensure that
15 their timekeeping practice keep up with refinements in the law,
16 as evidenced most obviously by rulings by the judge on any
17 earlier fee apps. It's at least appropriate if not also
18 essential that firms submitting fee apps ensure that they're
19 consistent with any ruling issued earlier in the case that may
20 determine what's compensable or reimbursable or not, and what
21 levels of detail or other formality are required as part of the
22 data underlying the fee application. While we all agree, of
23 course, that for the time period at issue here, October 2009
24 through January 2010, there was no occasion to check for
25 compliance with my earlier rulings which were issued only on

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1 April 29, my rulings now must also address circumstances that
2 are foreseeable and will come up in the future in this case.
3 And while this factor isn't relevant now, it will be relevant
4 just a few months from now.

5 The third factor requiring screening for timekeeping
6 compliance with applicable bankruptcy rules and guidelines
7 requires a more nuanced analysis. Outside of bankruptcy,
8 lawyers needn't record their time in tenth of an hour
9 increments, record their time in the detail we require, avoid
10 bunching their time entries or otherwise comply with the more
11 rigid requirements we impose in the bankruptcy system. That
12 would tend to make the effort reviewing time entries
13 compensable or at the least, if we should allocate, make a
14 material percentage of that effort compensable. But there are
15 other factors to consider, which cut the other way and cause me
16 ultimately to rule that not all of the time charges for this
17 kind of work should be paid for by an estate.

18 The first is one argued by the fee examiner, that the
19 time entries underlying any bill and not just a bill in a
20 bankruptcy case, must still be reviewed as a matter of
21 professional responsibility. I agree with that, though I think
22 the necessary depth of review isn't the same.

23 But the second is a more basic one, implementing needs
24 and concerns of the bankruptcy system. Lawyers providing
25 services in a bankruptcy case should comply with the

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1 timekeeping rules and guidelines, getting it right the first
2 time. While mistakes and failures in compliance are
3 foreseeable and perhaps inevitable, the issue isn't whether
4 correcting them is necessary or appropriate, it's whether the
5 estate should be pay for the necessary corrections. Of course
6 corrections must be made, but if the lawyers or paralegals
7 working on the matter don't do it right the first time, this
8 consideration requires that the law firm and not the estate
9 bear the expense of correcting what should have been done right
10 in the first place.

11 As Judge Baldin (ph.) noted in CF&I, "If errors have
12 been made, entries are incomplete or inconsistent with those of
13 other professionals and time records require editing to comply
14 with court standards, such editing services are clerical
15 functions and not compensable even though they may be performed
16 by a professional." We then need to put those countervailing
17 considerations together to come up with an appropriate weighing
18 that isn't arbitrary and is on a principled basis. The need to
19 review to address privilege and confidentiality concerns is, in
20 my view, undebatable. And so is the need to take in to account
21 the judge's later rulings or otherwise to adjust to refinements
22 in the law. But while bankruptcy does indeed require checking
23 for compliance with its more rigorous timekeeping requirements
24 tending to make the incremental effort compensable, a material
25 part of the underlying effort is required as a matter of

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1 professional responsibility outside of bankruptcy as well as in
2 it. And consistent with the case law, for example, I can't
3 approve saddling an estate with the cost of correcting errors
4 that could and should have been avoided in the first place.

5 Dealing with these concerns, which cut against each
6 other, requires some kind of allocation, analogous,
7 analytically, to what we do with compensation for nonworking
8 travel time in bankruptcy, where the professional on the plane
9 is unavailable to work on other matters yet is not doing
10 anything that directly benefits the client. And where, as a
11 consequence, we provide that travel time be compensable at the
12 rate of fifty percent. A similar approach is necessary here.

13 On balance, and recognizing that some of the work that
14 was done in this category would be unique to bankruptcy, some
15 of the work would be done for any client and that costs of
16 fixing mistakes shouldn't be borne by the estate, I believe
17 that under normal circumstances and going forward, an
18 adjustment of fifty percent, five-zero percent, as we do with
19 travel time, would be appropriate. But the law in this area
20 has been evolving in increasing detail. And with increasing
21 limitations and I think that it's unfair to the professionals
22 to make them take a full hit in such an amount retroactively.

23 For this time period, recognizing that much of what I
24 said is not new and could be inferred by, for example, by
25 review of CF&I and SonicBlue, I think that a reduction of only

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1 thirty-five percent for this kind of review during this time
2 period would be appropriate, a percentage reduction that would
3 apply to each of Weil, Kramer Levin and Butzel Long with
4 respect to their respective services in this category.

5 But apart from the conceptual matter, there is in
6 Weil's case an issue of excessive effort on the task. In
7 comments that Weil did not dispute, the fee examiner observed
8 that fifteen Weil timekeepers, almost all paralegals, billed
9 670 hours examining the time entries, which ran about 784
10 pages. The fee examiner further observed that to spend the
11 amount of time that Weil timekeepers did in engaging in that
12 time sheet review, one would have to look at each page of the
13 time and expense entries for more than fifty, five - zero,
14 minutes. This, too, Weil did not dispute. Weil states that
15 this amounts to a "mathematical formulaic approach" contending
16 that such is neither appropriate nor applicable.

17 But any analysis must start with the facts with
18 respect to which attention to the math is inescapable. As a
19 general rule, I leave parties with the better knowledge of what
20 is necessary and goes on behind the scenes to determine whether
21 a task, while appropriate to be performed, took too much time
22 to do. But there are some matters where the time spent is so
23 plainly inappropriate that it cries out for judicial control.
24 This is one such matter. An additional reduction of fifteen
25 percent must be made for this reason, which fifteen percent

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1 adjustment might even be insufficient if I weren't already
2 taking off thirty-five percent by reason of the discussion
3 above.

4 Without suggesting a breakdown as a consequence of
5 this positions on the two conceptual issues, underlying this
6 disputed area with respect to Weil, the fee examiner seeks a
7 reduction of fifty percent, five - zero percent, of the Weil
8 time spent in this area. For the reasons discussed above, the
9 fee examiner's request is granted.

10 The fee examiner also objects to the time charged for
11 a Weil paralegal for alleged violation of the rules requiring
12 booking of time in increments of a tenth of an hour. The fee
13 examiner observes that fifty-three percent of the paralegal's
14 time entries happen to be in increments of exact hours or half
15 hours and argues that this is strong evidence of a disregard of
16 the rules. I agree. Anyone with a knowledge of probability
17 would understand that if the time entries were genuinely
18 random, they'd be in increments of half an hour, that is
19 exactly one hour or one half hour, only two times out of ten or
20 twenty percent of the time. I'd of course tolerate some
21 variance from that, especially with a modest sample size but
22 here, in a sample that's quite large, almost 300 time entries,
23 the half hour increments are more than two and half times the
24 expected frequency.

25 In the absence of any affidavit explaining the reasons

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1 for this statistically improbable occurrence, I must conclude
2 and I now find that the paralegal gave insufficient attention
3 to the requirements for billing in tenth of an hour increments.
4 The fee examiner seeks a reduction in the fee request to the
5 extent of ten percent of the paralegal's time. That is very
6 reasonable under the circumstances. The objection is
7 sustained.

8 The fee examiner also expresses concerns as to the
9 time of a paralegal who made twelve entries, totaling twenty-
10 three hours to "research" that a "proposed order" was pending.
11 The order in question was on a motion to dismiss the appeal
12 from the 363 sale approval order that was then pending in the
13 District Court where an application to stay the 363 sale had
14 earlier been denied. After the facts became known, it appeared
15 that much of the time was for nonworking travel. While
16 initially proposed in what I'd understand to be a kind of
17 compromise offer, a seventy-five percent downward adjustment of
18 that time to correspond to the nonworking travel rate, but the
19 fee examiner considered a greater downward adjustment to be
20 appropriate, suggesting that the order could have been checked
21 electronically without travel or alternatively, absorbed as
22 overhead.

23 While I'd agree that when a docket can be checked
24 electronically, more expensive means of checking it should
25 generally not be compensable, I don't find that general rule to

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1 be relevant here, when I combine my knowledge of this case with
2 my knowledge of the ways of the District Court. A review of
3 the time entries shows that the paralegal was sent to check the
4 District Court's M-47 docket, which is well known to bankruptcy
5 judges. The M-47 docket isn't a regular docket. The M stands
6 for Miscellaneous and it's a special docket where documents of
7 many different types are to be found, including, as relevant
8 here, matters that began with emergency stay applications. The
9 M-47 docket isn't individual to a particular case and the
10 docket contains entries for hundreds of different cases, if not
11 more. And this single docket has been used for filing all of
12 the documents in all of those cases for years. Unlike most
13 dockets at the District Court, it can't be checked
14 electronically. And neither judges nor, to my knowledge,
15 attorneys get electronic notifications of orders granting or
16 denying stays or of other filings on the M-47 docket.

17 That's a fact we bankruptcy judges have been painfully
18 aware of for many years. Also, when a matter starts on the M-
19 47 docket, as it does when the first filing at the District
20 Court is a stay application, it can remain there for a while
21 even when different things, such as the motion to dismiss the
22 appeal that was also pending in the District Court and
23 ultimately considered by different judges, are later filed
24 there.

25 We also have to remember that the 363 order was the

1 single most important order I entered in the case and its
2 implementation was a matter involving literally billions of
3 dollars. So I well understand why Weil would do whatever it
4 took to know what was happening at the District Court with
5 respect to it. Sending a paralegal to the District Court on a
6 matter of this type was entirely reasonable. If I were still a
7 lawyer and the partner in charge of this matter, I would have
8 done exactly the same thing.

9 With that said, it was appropriate if not essential
10 for Weil to not only to make an adjustment for nonworking
11 travel time, but to record its time accurately. I'm more than
12 a little concerned, to put it mildly, that every one of the
13 twelve time entries was in increments of a half hour and that
14 ten of the twelve were for exactly two hours. That can't be a
15 coincidence. Those entries were, at the least, not compliant
16 with the time increment rules and they scream out for an
17 inference that the time recorded was arbitrary, if not also
18 padded. Those entries exemplify how not to record time. I'm
19 disallowing all twelve of those entries, not because the work
20 was unnecessary, but because of the particular circumstances I
21 just described and because young lawyers and especially legal
22 assistants, paraprofessionals, must understand that disregard
23 of the rules has consequences. If there are further instances
24 of this kind of timekeeping, I'll likewise disallow all of each
25 offending lawyer's or paralegal's recorded time.

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1 The fee examiner also objects to the compensation for
2 time documented by a number of time entries that are said to be
3 excessively vague or general, especially with respect to
4 responding to e-mails. While response that in considering
5 objections of that character, we have to be practical and that,
6 given the task to be performed and especially the volume of the
7 e-mails in question, the detail in the time entries was
8 reasonable. With respect to Weil's point that we have to
9 practical in looking at issues of this character, I agree.
10 Anyone with any knowledge of what it takes to be counsel for a
11 debtor in a large Chapter 11 case, knows how one has to run
12 from task to task to deal with issues that can come up
13 literally from minute to minute. And recording the time
14 associated with that, while essential, must nevertheless be
15 performed in a way that gives due account to the underlying
16 responsibilities to be performed and the fact that those
17 underlying responsibilities ultimately are more important than
18 incremental detail in timekeeping.

19 That isn't an excuse for not recording the time or
20 doing so contemporaneously, but it can and should inform the
21 discretion of those like fee examiners and fee committees, the
22 U.S. Trustee and judges who might otherwise complain about the
23 level of detail. When a task goes on for a while, there's no
24 reason why the normal level of detail can't be provided. But
25 when events are very short and there are several within a small

1 time increment, or when things are going crazy, there's room in
2 the bankruptcy system to look at the matter with some common
3 sense.

4 As the fee examiner appropriately recognizes, "some
5 leeway may well be appropriate in describing numerous tasks
6 taking a short period of time." He goes on to say, however,
7 that alleged failures to provide appropriate detail principally
8 on tasks that took longer periods of time, were present here
9 beyond that. For the most part, however, I find that the level
10 of detail was satisfactory, especially when we look at it in
11 the context of the length of the matters then described. The
12 questioned area has generally involved descriptions of the
13 general subject matter on legal research which for the most
14 part was satisfactory and would be satisfactory under any
15 circumstances. Though some of these descriptions involve
16 subject matters that, by their nature, could apply to many
17 different things such as "estimation of claims," "tax issues".
18 Another challenged series of descriptions involve "follow-up",
19 which, when coupled with a description of what was being
20 followed up, would not be a model of best practices, but would
21 not be materially deficient.

22 The fee examiner seeks a downward adjustment of
23 fifteen, one - five, percent of the challenged time in this
24 area. As a general matter, describing the subject matter of
25 research should be sufficient. But when the area researched is

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1 inherently broad, greater detail is appropriate and greater
2 detail could have provided, in some of the areas researched
3 here, including, by way of example, research on "tax issues."
4 However, this issue interlocks of course with the privilege and
5 confidentiality concerns I discussed above and I'm not of a
6 mind to impose a hard and fast rule requiring more detail in
7 descriptions of potentially privileged or confidential matter,
8 if the price of imposing that rule is a hit to creditors for
9 the incremental cost of reviewing and redacting the resulting
10 time entries. Finding as a fact that the detail was for the
11 most part satisfactory but that more than a few areas more
12 detail should have been provided, I direct a reduction of eight
13 percent.

14 The fee examiner also objects to disbursements by Weil
15 for its reimbursement of late night cabs, noting that in my
16 rulings on the first round of fee apps, I had disapproved
17 reimbursement for such after the closing of GM's Section 363
18 sale. Though I may share a responsibility for the
19 misunderstanding, that miscomprehends my ruling. I so ruled
20 then, merely on the basis of my understanding that there was
21 then a calm after the storm, making the need for late night
22 cabs go away. As I noted in my rulings back on April 29, very
23 few people in New York travel to work by car and this very few
24 of those working in New York have the luxury of going home late
25 at night with their own cars. It's at least reasonable, if not

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1 essential, for firms to pay the cost of their personnel's
2 transportation home by cab or car service as an alternative to
3 making those personnel take the subway or commuter trains late
4 at night, or worse still, in the middle of the night assuming
5 that the trains are still running at that hour.

6 So the issue is whether the firm can be reimbursed for
7 its own reimbursement or initial payment of those costs or
8 whether the firm must absorb those costs as overhead. I think
9 that the answer to that is easy at the two extremes, where a
10 lawyer or paralegal for a debtor or official committee has
11 worked a very long day for that single client, charging the
12 estate is hardly inappropriate. Conversely, if the late effort
13 or the time worked for the debtor or the committee has been
14 minimal, I'm uncomfortable with the estate being tagged with
15 the expense even though somebody should bear the cost of
16 covering the employee's late cab.

17 Which side of the divide that you come out on in the
18 gray areas, when several clients are worked for during the day
19 or a lesser number of hours but more than a few has been worked
20 on matters relating to the estate is another of the areas that
21 we refer to as a "head-scratcher" in oral argument. Any hard
22 and fast rule could legitimately be criticized as arbitrary and
23 imposing no standards or rule at all would be an invitation to
24 bickering.

25 But I must say that I thought that Weil's proposal for

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1 what amounts to a safe harbor, if six hours or more were
2 worked, was quite sensible. If the total work has been done,
3 which will be apparent from the time sheets, I think it's
4 reasonable to assume that by reason of lawyers and paralegals
5 basic professionalism and the serious consequences if there
6 ever were an abuse, the estate will rarely get a raw deal. But
7 parties could nevertheless present actual facts and I'd
8 nevertheless disallow reimbursement in a heartbeat,
9 notwithstanding the six hours worked, if the facts revealed any
10 kind of abuse. And conversely, I'd nevertheless permit
11 compensation even in a case of lesser total work if the facts
12 revealed any special circumstances such as a crisis that arose
13 late in the day. You can and should compute the appropriate
14 reimbursement for the local transportation requests under these
15 more fully articulated standards.

16 Finally, with respect to Weil, I've disallowed fees
17 and expenses, reimbursements here, but lest my comments be
18 taken out of context, I should note that the aspects of Weil's
19 fee requests that were questioned by the fee examiner were
20 quite a small percentage of Weil's aggregate request and that
21 Weil made a fair number of adjustments in its request in the
22 form of reductions after mistakes were called to its attention
23 or another response to fee examiner concerns.

24 Like most judges, I here dealt only with those matters
25 requiring judicial analysis or where commenting on particular

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1 practices required explicit discussion. While I've made
2 reductions in furtherance of my responsibility to GM's
3 stakeholders to ensure that the professional fees are
4 reasonable and appropriate, I fully recognize Weil's very major
5 efforts on this case.

6 Turning now to Kramer Levin, you'll notice the
7 similarity in several of the issues here with those I
8 previously addressed in connection with Weil. And I won't
9 repeat that discussion here. I'm satisfied with the consensual
10 adjustments Kramer Levin proposed to moot particular issues
11 where the fee examiner did not ask me to do more. And other
12 adjustments sought by the fee examiner fall within the
13 parameters of the adjustments I'd require under general
14 principles applicable to lawyers generally that I described
15 above in the Weil ruling such as those relating to "billing and
16 retention matters" where the fee examiner seeks a reduction of
17 fifteen percent, one-five percent, which I'll grant without
18 further discussion. So I'll limit my discussion to differences
19 that remain.

20 The biggest matter in dispute with respect to Kramer
21 Levin's fee app in both percentage and absolute terms relates
22 to alleged repetitive and uninformative time entries including
23 matters described as "Attention to" staffing and project
24 allocation, review correspondence re case, e-mails regarding
25 case administration issues, attention to case administration,

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1 calls to creditors regarding the status of the case, attention
2 to environmental issues for remaining properties, attention to
3 insurance issues and attention to plan structure issues. In
4 many respects, the fee examiner's objections here are well
5 taken though the fact-specific issues with a lot of these
6 entries and the fact that, as I noted above, we must be
7 practical require a more nuanced analysis.

8 As I noted in oral argument, task descriptions
9 beginning with "Attention to" are like chalk on a blackboard to
10 me, principally because of the inherent vagueness of that term,
11 how uninformative it is and how it could cover such a wide
12 spectrum of different levels of concentration and effort and
13 resulting benefit to the estate. The fee examiner argues that
14 "The repeated use of the same vague time description on a
15 nearly daily basis raises questions about the necessity of the
16 services provided." I do have concerns in this area but would
17 state my concerns differently. Entries of that character raise
18 threshold issues as to just what was done. However, one
19 articulates the concerns, such time entries are indeed, as the
20 fee examiner argues, uninformative, to say the least.

21 Repetitive time entries can nevertheless be
22 appropriate if the underlying work was really that repetitive.
23 But professional work, at least at the lawyer and especially
24 partner level, will rarely be so repetitive that it can fairly
25 be described with identical descriptions especially with such

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1 frequency. They are a red flag to anyone reviewing the
2 entries. Of course, Kramer Levin is right when it says that
3 the guidelines don't require professionals to be "creative" in
4 their time entries, but the guidelines in case law do require
5 time entries to be minimally descriptive. Once more, I share
6 the fee examiner's concerns.

7 So I hope and expect that I'll never see time entries
8 of this type again. But the issue now is the extent to which
9 Kramer Levin's fee entitlement should be decreased on this
10 ground since I assume, in the absence of any evidentiary or
11 even rhetorical suggestion to the contrary, that real work was
12 indeed done. In large Chapter 11 cases, it's important, for
13 example, to put in the necessary effort or to put in the effort
14 necessary to coordinate the efforts of large teams. For cost
15 to the estate in terms of duplication or, worse, balls falling
16 between the outfielders would be far more than the cost of the
17 coordination or especially any incremental cost of imprecisely
18 described time. Phone calls have to be answered even if
19 they're imperfectly documented. And here, as before, we have
20 to be practical and recognize what can go on in a large active
21 Chapter 11 case.

22 The fee examiner asked for a very major reduction and
23 allowance here, fifty, five-zero, percent. As my earlier
24 comments make clear, I find the time entries in question to be
25 hardly a model for other lawyers to emulate. And I continue to

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1 feel, as I've stated repeatedly, that failures to comply with
2 required billing practices must have consequences. But I think
3 that a fifty percent reduction is excessive as I think it's
4 probably that the deficiencies are in timekeeping practices
5 rather than doing the work. I will impose a twenty-five
6 percent reduction here.

7 Again, with respect to this time period, I have
8 objections by the fee examiner to allegedly vague time entries
9 with a requested reduction of fifteen, one-five, percent of the
10 value of the allegedly vaguely described time. For the most
11 part, these are communications where the parties to
12 communications or the subject matter were not fully described.
13 Kramer Levin supplied additional information with respect to
14 the specifics of those communications, but I can't tell from
15 the parties' submissions on this dispute whether it did so with
16 respect to all of the challenged time entries.

17 The objection flags failures to fully comply with the
18 U.S. trustee guidelines, a matter that even if cured was cured
19 very late. But the combination of the supplementation and the
20 original entries is sufficient to give me confidence that the
21 work really was done. The issue here isn't so much one of
22 protecting the estate but of encouraging full compliance with
23 the applicable requirements. I note that these time entries
24 were prepared before I issued my ruling with respect to the
25 prior round of fee apps which gave professionals further

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1 guidance in this area. Because I believe that failures to
2 comply should have some consequences but because I believe that
3 the work actually was done, I'll direct a reduction of ten
4 percent.

5 The fee examiner also objects to compensation in full
6 with respect to time entries evidencing alleged block billing
7 and seeks a fifteen percent reduction as a consequence of the
8 alleged violations here. Kramer Levin provided supplementation
9 to "unblock" certain entries though its ability accurately to
10 do so, after the fact, is questioned by the fee examiner. And
11 in some cases, principally with respect to research and
12 drafting, Kramer Levin contended that applicable rules against
13 block billing weren't violated at all because the work was a
14 single task. They proposed a five percent reduction with
15 respect to the disputed entries in this category to settle
16 complaints as to its practices in this regard.

17 What constitutes a single task is debated by the
18 parties. But like so many other thing I've been asked to deal
19 with today, it's clear only at the extremes. I agree with
20 Kramer Levin that reviewing precedent cases as part of
21 "Attention to" an asbestos claim motion is sufficiently
22 distinct, but I agree with the fee examiner that research and
23 drafting are separate issues at least if "research" is defined
24 as finding all of the applicable authorities. And I also agree
25 with the fee examiner that compliance with the block billing

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1 rules allows the fee reviewer to evaluate staffing decisions
2 and effort expended.

3 But as the fee examiner also acknowledges, there are
4 some activities that are so fluid they can't be reasonably
5 broken out into their component parts. And the debate as to
6 particular services and their related time entries underscores
7 the difficulty in clearly drawing the line. I'm not of a mind
8 to penalize lawyers for differences in opinion with respect to
9 the gray areas because I don't think that Kramer Levin's block
10 billing deficiencies are as bad as the fee examiner says they
11 are. The adjustment in this area will be not the recommended
12 fifteen percent but rather eight percent.

13 Finally, I note that of the Kramer Levin adjustments
14 that I'm requiring, some are more and some are less, in
15 percentage terms, than those I directed for those particular
16 categories of deficiencies last time. That's a function of the
17 particular failures that I encountered in each time period and
18 the differences and pressures in the case in the two time
19 periods.

20 Finally, I have a fee examiner objection to late night
21 travel. The standards and safe harbor that I articulated with
22 respect to Weil will apply here as well.

23 Turning next to the fee application of creditors'
24 committee special counsel, Butzel Long, the fee examiner
25 objects to the Butzel Long time spent on compensation matters.

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1 Noting that approximately sixteen percent of Butzel Long's
2 billed hours related to fee applications, the fee examiner
3 contends that such was excessive and he seeks to disallow
4 compensation for that to the extent it exceeds four percent.

5 In support of the low four percent cap, the fee
6 examiner's counsel says that "A one percent cap for
7 compensation and ongoing billing matters has been suggested" in
8 the Lehman case. But what he did not say, though he should
9 have, was who suggested it and that it was not a judicial
10 ruling. Such a cap was suggested by a fee committee there, his
11 counterpart in that case. And such a cap was not, so far as
12 the record here reflects, ever judicially determined to be
13 appropriate.

14 The problem here arises, as it did with respect to the
15 first fee period, because Butzel Long's services, while they're
16 likely to be substantial, ramped up in a fashion so its
17 services in the earliest two fee periods, one of which is now
18 before me, were modest. As I know from my management of the
19 nonfee-related matters on my watch, Butzel Long is now in the
20 middle of a briefing schedule on cross-motions for summary
21 judgment that could have a 1.5 billion dollar effect on the
22 unencumbered assets available to unsecured creditors here.
23 While the briefs haven't yet been filed with me and, of course,
24 I have no view as to the underlying merits of the controversy,
25 I'm aware of its general parameters. And it's obvious to

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1 anyone that this is a very major matter. If the time spent on
2 compensation matters had occurred in the present fee period
3 rather than its predecessor, I would have been surprised if the
4 same objection had even been raised.

5 In any event, as we discussed in oral argument, the
6 issue here is analytically no different than the one I ruled on
7 with respect to the first period when Butzel Long sought
8 compensation for the costs of its getting retained in the first
9 place. I ruled then, in substance, that as the cost of getting
10 retained was a requirement of the bankruptcy system, it is
11 compensable to the extent it is not otherwise inappropriate on
12 grounds of reasonableness or other factors.

13 That's equally true with respect to the costs of fee
14 applications. Once more I suggest to the bankruptcy community
15 that if the cost of what the bankruptcy system requires of
16 professionals are material to them, they consider those costs
17 before professionals are hired. Of course, when counsel was
18 hired to prosecute a 1.5 billion dollar action it hardly
19 surprises me when I see that the creditors' committee
20 considered the administrative costs of fee review not to be
21 material.

22 Accordingly, I must decline to impose any automatic
23 cap, which by its nature must be arbitrary, of one percent or
24 four percent or any other number based on the remainder of the
25 fee application. Rather, Butzel Long's fees in this area

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1 should be found to be appropriate to the extent -- though only
2 the extent -- that they're reasonable under the traditional
3 factors considered in fee applications generally. The Butzel
4 Long fees for doing tasks other than securing judicial approval
5 of its fees are not relevant to its request for compensation in
6 this area, but its fees within this task obviously are.

7 In that connection, I note the comments I made at the
8 outset of this ruling with respect to Weil. There are services
9 that were engaged in, that related in varying degrees, to the
10 fee application process that are appropriate for compensation
11 from the estate. There are also others that are not. Butzel
12 Long's requested fees in this area are appropriate for
13 allowance in light of the standards I articulated above.
14 Considering, by way of example, the extent to which they were
15 for tasks that would be performed anyway, for a non-bankruptcy
16 client, the extent to which it would be necessary or
17 appropriate for confidentiality screening with respect to the
18 creditors' committee's battle against its secured lenders, or
19 in any other matters, and the extent to which the Butzel Long
20 efforts were reasonable, on the one hand, or excessive, on the
21 other. But as I noted, and for the avoidance of doubt, the
22 time Butzel Long spent in other categories for its services
23 don't bear on the compensability of this component.

24 In the Weil case, I determined that before taking into
25 account a fifteen percent reduction for excessive effort in the

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1 fee application process, a thirty-five percent reduction was
2 appropriate. Since here there is no suggestion that Butzel
3 Long spent excessive effort on its fee application process, a
4 reduction of fifteen percent alone is the only adjustment
5 that's necessary. So for the same reasons I discussed before,
6 Butzel Long's fee request for application matters will likewise
7 be reduced by thirty-five percent. It will otherwise be
8 allowed.

9 Before concluding this area, I need to reiterate
10 something I said the very -- said the first time we addressed
11 fee applications in this case. The amounts sought are still
12 quite large by reason of the needs as to work to be done in
13 this case, one of the largest in American history. The task
14 for a judge in my shoes is to balance the need to compensate
15 lawyers and others fairly for the considerable work they did
16 while at the same time ensuring that the estate gets its
17 money's worth for the fees charged and that there be
18 consequences for failures to comply with the applicable rules.
19 As this very lengthy discussion indicates, I've tried very hard
20 to achieve the appropriate balance.

21 For the foregoing reasons, the fee examiner's
22 objections are sustained in part and overruled in part. I'm
23 not going to micromanage the further proceedings by getting
24 involved in individual time entries. You're to apply the
25 rulings and principles I articulated to the fee apps involved

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1 and agree on the fees that are payable in accordance with those
2 rulings. If you somehow can't agree, we can address any issues
3 by conference call. Except as disallowed as a consequence of
4 my rulings described above, the professionals can and should be
5 paid up to the level of the U.S. trustee holdback that I'll
6 turn to next.

7 Then, as before, the US Trustee requests a ten percent
8 deferral of payment or "holdback" of fees. The US Trustee's
9 request is granted for the same reason I granted a similar
10 request last time. I see no need to repeat that discussion
11 now. Also as before, however, this ruling is without prejudice
12 to a request that I reduce the holdback to five percent when
13 the issues remaining to be resolved for a plan are settled or
14 judicially resolved.

15 Last time, I spoke of the need to address
16 environmental issues; the only issue that I then thought of is
17 material in that context. Now I'm also more aware of the need
18 to address asbestos issues. I can't tell how material they are
19 or whether in the scheme of things they could actually block or
20 slow confirmation.

21 If counsel for the debtors and the creditors'
22 committee would like me to further reduce the holdback, they
23 can simply advise me as to what's left to be done when they
24 make any such request. As before, I'll reduce the holdback to
25 zero percent when the debtors have resolved all material issues

1 and have filed a plan with creditors' committee support.

2 Lastly, the fee examiner asked me to extend the
3 retention and employment of its consultant, Stuart Maue
4 Associates (sic), which helps the fee examiner review the fees
5 data. Noting that this case is no longer all that different
6 from most Chapter 11 cases, or most large ones at least, the
7 debtors oppose an extension at this time requesting that there
8 be a further showing that the costs of the Maue firm's services
9 are worth the money. But the fee examiner contends without any
10 significant discussion of the cost-benefit ratio that the Maue
11 services are worth the cost and that irrespective of the cost
12 they're worth it as a prophylactic matter.

13 It should be obvious from my rulings last time and now
14 that I've regarded the professionals' fees overwhelmingly to be
15 fair. But it's also true, as the fee examiner has argued, that
16 this is a high-profile case and one where American taxpayers,
17 as well as creditors, have a strong interest.

18 Data analysis assistant to the fee examiner has proved
19 to be useful so far though, ironically, the data analysis
20 assistance is itself expensive and has cost the estate 197,000
21 dollars in fees that I've already approved and another 230,000
22 dollars that is before me on an unopposed basis today. Thus, I
23 will not continue Maue indefinitely. I will continue Maue for
24 one more fee period and will hear argument after that, if the
25 fee examiner still wants Maue, why I shouldn't then bring

1 Maue's services to an end.

2 The fee examiner has asserted generally that Maue is
3 worth the cost, though he hasn't argued that by reason of
4 anything that one would regard as a traditional cost-benefit
5 analysis. I haven't been given exact figures on the fees the
6 Maue efforts saved and even if I had been presented with
7 figures as to the total fees I disallowed, it would be
8 difficult, if not impossible, to separate those that resulted
9 from Maue efforts from those that resulted from the efforts of
10 the fee examiner or, for that matter, the professionals
11 themselves when the fee examiners called errors to the
12 professionals' attention.

13 The fee examiner, saying "trust but verify", argues
14 that apart from fees and disbursements disallowed I should
15 consider the prophylactic effect of having someone looking at
16 the fees. But having a fee examiner in the case already
17 accomplishes that. And before adding a second entity to do
18 that -- that is Maue as the desired numbers cruncher, I think
19 that it's plainly appropriate, if not essential, to consider
20 the cost for that second entity.

21 I agree that the case has been evolving into one more
22 like the Chapter 11 cases that while very large, are not
23 extraordinary by large Chapter 11 case standards. As the
24 professionals' level of activity is decreasing, as is the
25 number and size of the fee applications objections, Maue's

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1 importance is decreasing as well and will soon be at the point,
2 if we're not there already, where Maue's not worth the cost.

3 The underlying goal, as I've said many times, is to
4 get more money into the pockets of creditors. And I think it's
5 essential, then, as the debtors argue, that we approach this
6 retention, like other retentions, with a cost-benefit analysis.
7 Some unusually important matters are still on the
8 professionals' plates: the environmental issues, the asbestos
9 issues and the Butzel Long litigation. Work in each of those
10 areas is now underway. And while the matter is close, I think
11 the fees associated with getting the work done in those areas
12 are high enough to continue the Maue support for the fee
13 examiner for an additional fee period.

14 But while I have no reason to believe that the
15 underlying issues will wholly go away within only one more time
16 period -- or one more time period relating to fees, this case
17 will by then evolve, if it's not there already, into a case
18 that's no longer extraordinary by large Chapter 11 standards
19 and that Maue's services will thus, and at that time, become an
20 unnecessary expense.

21 Thus, perhaps in an excess of caution, I'll authorize
22 retention of Maue for one more fee period. There will then be
23 a species of rebuttable presumption that Maue's services will
24 then come to an end. This ruling isn't with prejudice to a
25 request to continue Maue further, but if any further request is

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1 made, I'll need comfort that Maue is worth the cost before I'll
2 approve its retention beyond that time.

3 Folks, you are to caucus amongst yourself to compute
4 the amounts that are due consistent with my rulings. I would
5 then ask the debtors to settle one or more orders implementing
6 all of the rulings that I've set forth today and authorizing
7 and directing the expenditure of any incremental amounts
8 necessary to provide compensation to the professionals to the
9 extent that the interim fees have been awarded under this
10 opinion.

11 Not by way of re-argument, are there any open issues
12 or ambiguities in what I described this afternoon?

13 I hear none. Then we're adjourned. Have a good day.

14 (Proceedings concluded at 3:43 p.m.)

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I N D E X

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4 R U L I N G S

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6	Adjustments to Weil Gotshal's fee entitlement		
7	with respect to:		
8	(i)timesheet review, reduction of fifty percent	16	9
9	(ii)time spent doing timesheet review,	17	7
10	reduced to the extent of ten percent of the		
11	paralegal's time		
12	(iii)twelve time entries of a paralegal,	19	23
13	disallowed		
14	(iv)vaguely described time entries, reduction	22	13
15	of eight percent		
16	(v)late night travel - safe harbor	24	15
17	provisions applicable		
18			
19	Adjustments to Kramer Levin's fee entitlement		
20	with respect to:		
21	(i)billing and retention matters, reduction of	25	18
22	fifteen percent		
23	(ii)repetitive/uninformative time entries,	28	6
24	reduction of twenty-five percent		
25	(iii)vague time entries, reduction of ten percent	29	

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1 (iv) block billing - reduction of eight percent 30 12
2 (v) late night travel - safe harbor 30 22
3 provisions
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5 Adjustments to Butzel Long's fee entitlement
6 with respect to:
7 (i) application matters, reduction of thirty-five 34 7
8 percent
9 (ii) fee applications, professionals paid up to 35 6
10 the level of the U.S. trustee holdback
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12 Adjustments to U.S. trustee's fee entitlement
13 with respect to:
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15 or "holdback" of fees, granted
16
17 Retention of Stuart Maue Premier Cost Management, 38 22
18 Authorized for one more fee period
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2 C E R T I F I C A T I O N

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4

5 I, Sara Bernstein, certify that the foregoing transcript is a
6 true and accurate record of the proceedings.

7

8

9 SARA BERNSTEIN

10

11 Veritext

12 200 Old Country Road

13 Suite 580

14 Mineola, NY 11501

15

16 Date: July 7, 2010

17

18 Date: _____

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